



AAFCO
Association of American Feed Control Officials

DRAFT Business Meeting Agenda

2025 AAFCO Annual Meeting

Hilton Omaha, Omaha, NE

Monday, August 4, 2025

9:00 am–10:15 am (CT)

1. **Meeting Called to Order <> CT** – Laura Scott, President
2. **Acknowledgement of Awards** – Laura Scott, President
 - Distinguished Service Award
 - President Award
 - Appreciation Awards
3. **Roll Call** – Ashlee-Rose Ferguson, Secretary-Treasurer
4. **Resolutions** – Laura Scott, President & Dan King, President-Elect

I. [2025-001-02 PURR ACT](#) (Attachment 1)

Motion. Board recommends acceptance. <> moved. <> seconded. Resolution <>.

II. [2025-002 AAFCO Labeling Project](#) (Attachment 2)

Motion. Board recommends acceptance. <> moved. <> seconded. Resolution <>.

5. **Acceptance of Committee Reports** – Laura Scott, President & Dan King, President-Elect

Animal Feed	Inspection and Sampling
Current Issues and Outreach	Laboratory Methods and Services
Education and Training	Model Bill and Regulations
Enforcement Issues	Pet Food
Finance	Proficiency Testing Program
Ingredient Definitions	Strategic Affairs

(All open committee reports are published on the AAFCO website on the 2025 Annual Meeting page, right side, under the heading “Committee Reports.” Note that not all committee reports are publicly available.)

Motion. Board recommends acceptance. <> moved to approve the committee reports. <> seconded. Motion <>.

6. **Acceptance of Committee Recommendations** – Laura Scott, President & Dan King, President-Elect



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Association of American Feed Control Officials

Ingredient Definitions Committee

- I. Animal Food Ingredient Consultation language edit to OP Chapter 6: Publish this language on page 343 of the 2025 Official publication after acceptance by Association membership

Animal Food Ingredient Consultation by FDA

The FDA has established the Animal Food Ingredient Consultation (AFIC) as a process for firms to consult with FDA regarding these animal food ingredients and for FDA to review such ingredients and identify any safety concerns associated with them. This process is intended for ingredients which may have otherwise utilized the former AAFCO-FDA MOU Definition Process.

Ingredients that have completed the AFIC process shall be added to the relevant ingredient section of Chapter 6. The appropriate investigator will provide a recommendation form using information in the "consultation complete" letter and forward it to the chair of the Ingredient Definitions Committee for consideration at the next committee meeting. These definitions should be referenced as "(AFIC, adopted XXXX [year voted on by membership])" at the end of the definition. Firms making AFIC submissions should be prepared to answer questions from the Ingredient Definitions Committee or Association if needed. The AFIC ingredients are voted on by the Ingredient Definitions Committee, the AAFCO board, and accepted by the Association membership for publication in the AAFCO *Official Publication*.

Since the ingredient has gone through the FDA consultation process, once the AAFCO Ingredient Definitions Committee, the AAFCO Board, and AAFCO membership have approved the definition, the entry will be incorporated in the AAFCO *Official Publication* as Official."

- II. Move to Official and replace current Official: T60.117 Dried Black Soldier Fly Larvae** is the dried larvae of the Black Soldier Fly, *Hermetia illucens*, with or without mechanical extraction of part of the oil, that has been raised on feedstock composed exclusively of feed grade materials. The ingredient must be labeled with guarantees for minimum crude protein and minimum crude fat on an as-fed basis. If oil is mechanically extracted, maximum crude fat must also be guaranteed on the ingredient label. The ingredient is dried by artificial means to no more than 10% moisture. It is for use in finfish, poultry, and swine feed, and in adult dog food, and adult cat food as a source of protein and fat consistent with good feeding practices.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- III. Move to Official: T71.5 Hemp Seed Meal Mechanical Extracted is the product obtained by grinding or milling the cake, which remains after most of the oil is removed from the seeds of *Cannabis sativa* L. by a mechanical



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Association of American Feed Control Officials

extraction process. The ingredient must be labeled with guarantees for minimum crude protein and maximum crude fat on an as-fed basis. The meal shall contain no more than 20 ppm of total cannabidiol (Total CBD = CBD + (CBDA x 0.877)) and no more than 2 ppm of total tetrahydrocannabinol (Total THC = delta-9-THC + (THCA x 0.877)). It is used in diets of laying hens as a source of protein and fat at an inclusion of no more than 20% of the diet.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- IV. Move to Official with an editorial change: T51.18 Deboned Fish Protein is the clean, dried, ground tissue of undecomposed and deboned fish cuttings, with mechanical extraction of part of the oil and exclusion of stick water. It must contain and be guaranteed for not less than 75% crude protein, not more than 5.5% ash, not more than 1.5% salt, and not more than 10.0% moisture. It is for use in animal ~~feed~~ food as a source of protein consistent with good feeding practices. If it bears a name descriptive of its kind, it must correspond thereto.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- V. New Feed Term: Rawhide (part) Dried untanned mammalian animal skin or hide.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- VI. New Definition T51.19: Fish is undecomposed whole fish or flesh derived from the skeletal muscle, with or without accompanying bone, exclusive of any added heads, fins, tails, skin, bones and viscera, except in such amounts as might occur unavoidably in processing. It shall be suitable for use in animal food. It is intended for use in animal food as a source of protein consistent with good feeding practices. If it bears a name descriptive of its kind, it must correspond thereto.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- VII. New Tentative Definition T40.113: Pomegranate Pomace is the residue from the normal processing of pomegranates for human consumption. This residue shall be suitable for animal food usage and may contain the skin, peel, seed, and pulp of the fruit. It must contain not less than 40% total dietary fiber (dry-matter basis) and be dried to contain no more than 10% moisture. It is for use in dog food as a source of dietary fiber consistent with good feeding practices.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- VIII. Add to Table 101.1 AGRN 68 Dried Ruminococcus bovis Fermentation Product



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AGRN (select for detailed record)	Notifier	Substance	Intended Use	Intended Species	Date of Filing	FDA's Letter (select to view)
68	Native Microbials, Inc	Dried Fat Encapsulated <i>Ruminococcus bovis</i> Strain ASCUSDY10 (NRRL B-67764)	Utility information not evaluated for GRAS, see FDA's letter for more information	Dairy Cattle	4/26/24	FDA has no questions (PDF – 3 pages)

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- IX. Fluorine recommendation: **Include an explanatory **note to be* placed at the beginning of Section 57 (Mineral Products) of Chapter 6 of the AAFCO OP. Most of the specifications or guarantees for fluorine are found in the mineral product definitions (approximately 20 definitions).**

In addition, IDC recommends that this explanatory note be placed in Chapter 5 of the OP as a note in the AAFCO Analytical Variations (AVs) section/table as well as Chapter 4 – Model Regulations Under the Model Bill, Regulation 10. Adulterants, where fluorine is mentioned as an adulterant at certain levels for consideration by the LMSC and the MBRC.

“*Note: the AOAC Official Method 975.08 Fluorine in Animal Feed (Ion Selective Electrode Method) was developed to analyze for fluoride in animal feed, but the results of the method are to be expressed as or reported as fluorine. This means that the method actually detects fluoride and not fluorine. Therefore, guarantees or specifications for fluorine are actually for fluoride.”

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- X. Move to Official: T33.29(C) Black Soldier Fly Larvae Oil is the product obtained by mechanically extracting the oil from dried larvae of Black Soldier Fly, *Hermetia illucens*, that have been raised on a feedstock composed exclusively of feed grade materials. It is intended for use in poultry, swine and finfish feed and adult dog and adult cat food as a source of energy consistent with good feeding practices. It consists predominantly of glyceride esters of fatty acids and contains no additions of free fatty acids or other materials obtained from fats. It must contain, and be guaranteed for, not less than 90% total fatty acids, not more than 2% unsaponifiable matter and not more than 1% insoluble impurities. Maximum free fatty acids and moisture must also be guaranteed. If an antioxidant(s) is used, the common name or names must be indicated, followed by the words “used as a preservative”.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XI. Move to Official: T51.17(A) Clam Meal is the undecomposed, dried byproducts from shucking and processing of clam species for human



AAFCO
Association of American Feed Control Officials

consumption. The ingredient is derived from all or part of the meat, liquid, and viscera of the clam. It must contain not less than 60% crude protein and not more than 12% moisture. It is for use in non-salmonid finfish feed as a source of protein consistent with good feeding practices.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XII. Move to Official: T51.20 Shellfish is the clean, undecomposed flesh derived from mollusks (including, but not limited to, clams, oysters, or squids) or crustaceans (including, but not limited to, shrimp, crayfish, or crabs) suitable for use in animal food. Mollusk flesh may include accompanying viscera but shall exclude, except in such amounts as might occur unavoidably in processing, shells and beaks. Crustacean flesh may include accompanying viscera and those shells that are customarily consumed, but shall exclude shells that are not customarily consumed, except in such amounts as might occur unavoidably in processing. It shall exclude added shells, beaks, or viscera. It is intended for use in animal food as a source of protein consistent with good feeding practices. If it bears a name descriptive of its kind, it must correspond thereto.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XIII. Move to Official: T51.21 Alligator is the clean, undecomposed flesh derived from the skeletal muscle of alligator (*Alligator mississippiensis*) harvested for food or hide, with or without accompanying portions of bone which may typically be expected to accompany the flesh when unavoidable in processing, but excluding heads, hide, viscera, and feet. It shall be suitable for use in animal food and must be labeled with minimum crude protein, minimum crude fat, and maximum ash guarantees. It is for use in animal food as a source of protein consistent with good feeding practices.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XIV. Move to Official:

*** Addition of the following language to each definition: “Spent bleaching clay, as listed in 73.001 Technical Additives Table, may be added at no more than 0.2% to the meal from which the oil is derived.**

(Move to Official), T24.10 Cottonseed Meal, Mechanical Extracted

(Move to Official), T24.12 Cottonseed Meal, Solvent Extracted

(Move to Official), T24.14 Ammoniated Cottonseed Meal

(Move to Official), T48.22 Corn Germ Meal Dry Milled

(Move to Official), T48.23 Corn Germ Meal Wet Milled

(Move to Official), T71.40 Low Glucosinolate High Erucic Acid Rapeseed Meal, Solvent Extracted

(Move to Official), T71.7 Peanut Meal and Hulls, Mechanical Extracted and Solvent Extracted



AAFCO
Association of American Feed Control Officials

(**Move to Official**), T71.9 Peanut Meal, Mechanical Extracted and Solvent Extracted

(**Move to Official**), T71.77 Canola Meal

(**Move to Official**), T84.61 Soybean Meal, Solvent Extracted

(**Move to Official**), T84.7 Soybean Meal, Dehulled, Solvent Extracted.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XV. Move to Official: T60.119A Dried Crickets are nymph through adult stage crickets, *Acheta domesticus*, manufactured either by roasting or wet milling. Crickets are raised on feedstock composed exclusively of feed grade materials. Post-harvest processing of crickets shall incorporate a microbial kill step. The ingredient must be labelled with guarantees for minimum crude protein and minimum crude fat on an as-fed basis. The ingredient is dried to no more than 6% moisture. The ingredient must contain no more than 7.5% chitin¹. It is for use in adult dog food and adult cat food as a source of protein and fat consistent with good feeding practices.

- 1) Narguess H. Marei, Emtithal Abd El-Samie, Taher Salah, Gamal R. Saad, Ahmed H.M. Elwahy, Isolation and characterization of chitosan from different local insects in Egypt, International Journal of Biological Macromolecules, Volume 82, 2016, Pages 871-877, ISSN 0141-8130, <https://doi.org/10.1016/j.ijbiomac.2015.10.024>

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XVI. Move to Official: T12.8 Barley Protein Concentrate is the dried protein fraction prepared by enzymatic hydrolysis of starch, beta glucans, and fiber. The ingredient is prepared from barley that is dehulled or of a hullless variety. It must not contain less than 53% crude protein on a dry matter basis. The finished ingredient should not contain more than 10% moisture. It is to be used in the feed of fish as a source of protein. (Proposed 2022 rev1, Adopted 2023, Amended 2025) (Note: Protein lowered from 60% to 53%)

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- XVII. New Tentative: T33.29(D) Black Soldier Fly Larvae Oil is the product obtained by mechanically extracting the oil from dried larvae of Black Soldier Fly, *Hermetia illucens*, that have been raised on feedstock composed exclusively of feed grade materials. It is intended for use in poultry, swine and ~~finfish~~ aquaculture feed, and adult dog and adult cat food as a source of energy consistent with good feeding practices. It consists predominantly of glyceride esters of fatty acids and contains no additions of free fatty acids or other materials obtained from fats. It must contain, and be guaranteed for, not less than 90% total fatty acids, no more than 2% unsaponifiable matter and not more than 1% insoluble impurities. Maximum free fatty acids and moisture must also be guaranteed. If an antioxidant(s) is used, the common name or names must be indicated, followed by the words "used as a preservative."



AAFCO
Association of American Feed Control Officials

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XVIII. New Tentative: T60.117 (A) Dried Black Soldier Fly Larvae** is the dried larvae of the Black Soldier Fly, *Hermetia illucens*, with or without mechanical extraction of part of the oil, that has been raised on feedstock composed exclusively of feed grade materials. The ingredient must be labeled with guarantees for minimum crude protein and minimum crude fat on an as-fed basis. If oil is mechanically extracted, maximum crude fat must also be guaranteed on the ingredient label. The ingredient is dried by artificial means to no more than 10% moisture. It is for use in ~~finfish~~ aquaculture, poultry, and swine feed, and in adult dog food and adult cat food as a source of protein and fat consistent with good feeding practices.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XIX. New Feed Term: Sprouted (Process) Seed/grain germinated and developed in clean water, harvested before the development of true leaves. Those seeds/grains must be labeled as "sprouted_____" or "_____sprouts" where name of seed/grain is listed in the blank.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XX. New Feed Term: As Fed Basis (On As Fed Basis) (Physical Form). Indicates that the feed, food, or feed ingredient is not devoid of moisture (naturally occurring or added separately). The feed term "As Fed Basis" may also be used as "As Is Basis", unless the feed, food, or feed ingredient is for further manufacturing and/or processing, such as but not limited to milk replacers, premixes, etc.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXI. New Feed Term: As Is Basis (Physical Form). Indicates that the feed, food, or feed ingredient is not devoid of moisture (naturally occurring or added separately). The feed term "As Is Basis" may also be used as "As Fed Basis", unless the feed, food, or feed ingredient is for further manufacturing and/or processing, such as but not limited to milk replacers, premixes, etc.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXII. New Feed Term: Dry Matter Basis (Physical Form). Refers to the composition of a feed, food, or feed ingredient after the moisture is removed.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXIII. New AGRN 67 for Table 101.1



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Association of American Feed Control Officials

AGRN (select for detailed record)	Notifier	Substance	Common or Usual Name	Intended Use	Intended Species	Date of Filing	FDA's Letter (select to view letter)
67	BASF Corporation	Beta-mannanase from a <i>Thermothelomyces thermophilus</i> strain expressing an altered <i>man1</i> gene from <i>Trichoderma reesei</i> .	Beta-mannanase	Utility information not evaluated for GRAS, see FDA's letter for more information	Poultry	4/15/24	FDA has no questions. (PDF - 3 pages)

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXIV. New AGRN 69 for Table 101.1

AGRN (select for detailed record)	Notifier	Substance	Common or Usual Name	Intended Use	Intended Species	Date of Filing	FDA's Letter (select to view letter)
69	Avivagen, Inc.	Oxidized beta-Carotene	Oxidized beta-carotene	Utility information not evaluated for GRAS, see FDA's letter for more information	Poultry (except laying hen), swine, and dairy cattle	5/16/24	FDA has no questions. (PDF – 3 pages)

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXV. New Source Organism Table 30.1, Phosphatases (Phytase): *Trichoderma reesei* expressing an altered consensus bacterial phytase gene. Other sections of the phytase listing, such as classification/name, typical substrate, and function should remain the same as for other phytases listed in Table 30.1. The current supported use of the amended listing should be “Increases the digestibility of phytin-bound phosphorus in poultry and swine diets.”

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXVI. Sunset: 87.104 FD&C Red No. 3: Recommend removing from OP to correspond to the FDA's Code of Federal Regulations withdrawal for FD&C Red No. 3. Publish *sunset date 01/01/2027 (List under “Withdrawn Ingredients” in OP upon sunset date.)



AAFCO
Association of American Feed Control Officials

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXVII. Accept new language to replace old language of chapter 6 under “Additional Pathways to AAFCO Published Ingredient Definitions” Attachment A [of IDC Minutes]

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

XXVIII. Accept new language and replace old language of chapter 6 under “A Guide to Submitting New or Modified Ingredient Definitions to AAFCO” Attachment B [of IDC Minutes]

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

Model Bill and Regulations Committee

I. Lot Identifiers:

- a. Add lot identifiers definition to the Model Bill, Section 3. Definitions of Words and Terms: "Lot identifier" means a unique identifier (i.e., run number, code, date, or other suitable identification) that enables the firm who manufactures a commercial feed to accurately trace the manufacturing and distribution history of the commercial feed.
- b. Add the following language to the Model Bill, Section 5. Labeling: (c) In case of commercial feed, including a customer-formula feed, a lot identifier shall be applied to the label, container, package, invoice, or other documents accompanying the commercial feed which is used as a means of traceability.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

II. Insert new Section 15. Recordkeeping Requirements in the Model Bill and move the current Sections 15-19 to follow Section 15. Recordkeeping Requirements in sequential order.

Section 15. Recordkeeping.

(a) Manufacturers of commercial feed shall maintain records identifying the formulation, date of manufacture, and date of shipment. The record shall be adequate to facilitate the traceability of specific batches of commercial feed that have been distributed. Records shall be maintained for immediate previous sources and the immediate subsequent recipients of the commercial feed.



AAFCO
Association of American Feed Control Officials

(b) Persons subject to the provisions of this Act who manufacture, process, pack, transport, distribute, receive, hold or import commercial feed shall maintain a record adequate to facilitate the traceability of specific batches of commercial feed that have been distributed. Records shall be maintained for immediate previous sources and the immediate subsequent recipients of the commercial feed.

(c) Records required under this section shall be made within 24 hours of the activity and maintained for a period of not less than one year.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

Pet Food Committee and Feed Labeling Committee

- I. The Pet Food & Feed Labeling Committees jointly recommend the following definition of 'Labeling' to the AAFCO membership to replace the current definition in Ch.4 of the OP.

The term "labeling" means all labels and other written or graphic materials in print or electronic form (1) upon a commercial feed or any of its containers or wrappers, or (2) accompanying or promoting such commercial feed.

Note: This is a joint committee recommendation from PFC & FLC.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

Strategic Affairs Committee

- I. New section language in red, strikethrough edits

Official Publication

Chapter 3, *Association By-Laws, and Guidelines*
Committee Guidelines, Life Membership
Page 97, 2025 OP

Pause of Benefits:

1. If the life member accepts a position with an external stakeholder (e.g., animal food industry consultant, representative of any animal food related trade or professional association, etc.), the life member must notify the President of AAFCO. The President will suspend the privileges of the life membership until such time as the life member is no longer representing the external stakeholder. **Suspended privileges include access to closed**



AAFCO
Association of American Feed Control Officials

meetings (including Board of Directors meetings), complimentary meeting registration, travel assistance and committee membership.

2. If the life member refuses to suspend their privileges, the BOD may choose to suspend or revoke until such time as the individual again meets the condition of life membership as stated.

Notification of New Life Members:

Life member nominees approved by the BOD, shall be notified in writing, by the President, within 10 days of the decision and will be included in the list of Life Members in the next version of the OP. ~~Life members have the right to vote in committee meetings and workgroups but not the association's general business meetings.~~ A life member may participate as a member of any committee, but the life member may not have their vote counted in animal food regulatory matters on committees, except in work groups. A life member may not chair any regulatory committee.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

- II. New language in red, strikethrough edits

Procedures Manual

Page 28, Life Memberships

Pause of Benefits:

If the life member accepts a position with an external stakeholder (e.g., animal food industry consultant, representative of any animal food related trade or professional association, etc.) the life member must notify the President of AAFCO. The President will suspend the privileges of life membership until such time as the life member is no longer representing the external stakeholder. **Suspended privileges include access to closed meetings (including Board of Directors meetings), complimentary meeting registration, travel assistance and committee membership.**

If the life member refuses to suspend their privileges, the BOD may choose to suspend or revoke until such time as the individual again meets the condition of life membership as stated.

Notification of New Life Members:

Life member nominees approved by the BOD, shall be notified in writing, by the President, within ten days of the decision and will be included in the list of Life Members in the next version of the OP.



AAFCO
Association of American Feed Control Officials

~~Life members have the right to chair AAFCO committees. (remove)~~

~~Life members have the right to vote in committee meetings and workgroups but not the association's general business meetings. (remove)~~

Association Activities of Life Members:

A life member may participate as a member of any committee. The life member may make motions, and aid in discussion but the life member may not have their vote counted in regulatory matters on committees. A life member may chair only committees that represent internal association business, not committees that represent regulatory matters. A life member may chair committee work groups and vote in committee work groups. A life member may independently contract with AAFCO but must sign a non-disclosure agreement prior to any contractual work being performed. A life member with suspended privileges may serve as an advisor on committees.

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

III. By-Laws amendments removing tentative status from definitions, strikethrough edits:

Official Publication

Chapter 3, *Association By-Laws, and Guidelines*

Article VII: Legislative Standards and Definitions

Page 83, 2025 OP

"Any proposed new legislation, regulatory principles, definitions, or amendment to existing legislation, regulatory principle, or definition, must be referred to the Board of Directors before being presented to the membership for action. The Board of Directors shall review all such proposals and present them together with its recommendations to the members of the Association for action. ~~Any new definition or change, except an editorial change, in a definition becomes tentative when first adopted and remains tentative until it is thereafter adopted or rejected. A recommendation shall be made on all matters in tentative status at each annual meeting. Any definitions previously approved by FDA listed in 21 CFR 573 may become official status when first adopted.~~"

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.



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Nominations Committee

The Nominating Committee recommends the following slate for Board of Directors effective after Midyear 2026.

President: Dan King, MN
President-Elect: Bailey Whiten, GA
Secretary-Treasurer: Ashlee-Rose Ferguson, WA
Director: Kate Nelson, CT
Director: Trish Dunn, IN
Director: Alan Keller, IA
Director: Rebecca Moseley, AL
Director: Samantha Moran-Defty, CA
Immediate Past President: Laura Scott, CAN

Motion. Board recommends acceptance. <> moved. <> seconded. Motion <>.

This concludes the committee and board recommendations needing membership approval.

7. Credential Report: FASS

Number of voting states represented:
Number of members present:
Number of countries:
Number of FDA representatives:
Number of life members:
Total meeting attendance:
 In-Person:
 Zoom:

8. Meeting concluded at <> CT.